



DEPARTMENT OF DEFENSE

IndPol
Industrial Policy



Melinda K. Woods

Director of Strategic Studies and Integration

Ms. Woods serves as the DASD Industrial Policy's (IndPol) principal advisor on matters of strategy and integration. She is also responsible for reviewing and reporting on critical defense technologies, developing a program to increase the participation of small and medium companies in the manufacturing industrial base, and supporting the development of integrated strategies across IndPol and the Department of Defense.

Prior to her appointment, Ms. Woods held several positions within IndPol, most recently as the Director of the DPA Title III Office, where she authored more than ten presidential determinations, established a comprehensive pipeline creation process, and standardized operations while overseeing the unique Presidential authority to mitigate domestic industrial base shortfalls. She also served as the Assistant Director of Strategic Programs for IndPol. Ms. Woods also managed the IndPol action officer team, conducting Department of Defense (DoD) reviews of foreign investments for the Committee on Foreign Investment in the United States. At the Defense Technology Security Administration (DTSA), Ms. Woods served as technical advisor on export licenses for electronics and information technology. Before joining DTSA, Ms. Woods worked at the Defense Intelligence Agency in several capacities, including managing a team of analysts in Mosul, Iraq while deployed during Operation Iraqi Freedom.

Prior to her work in the DoD, Ms. Woods worked as a Product Manager for Freescale Semiconductor, a Motorola Semiconductor Products Sector divestiture, and in R&D, reliability and quality, design verification, and packaging for various semiconductor companies. Ms. Woods received a B.S. and M.S. in electrical engineering from the University of Michigan and the Georgia Institute of Technology, respectively.